

Merger Director, global heavy manufacturing

Ability to integrate into the client company

Employed by this global heavy automotive manufacturer to manage merger activities requiring the rationalisation of 2 complex legacy application portfolios for their manufacturing facilities. He was able to work with colleagues globally in identifying the issues and streamlining the application support operation.

Impact on the business / bottom line

Through a judicious selection of the most cost effective solutions and support strategy annual savings of \$5.5mio were realised.

Overall contribution / achievement of objectives

Identified the global portfolio and was able to select 'best of breed' systems in each of the highly complex areas of manufacturing (MPS, MRP, Shop Floor Control, Plant Maintenance, ...). Following this selection 3 complete MRP replacements were executed in Belgium, the UK and Austria with multiple ancillary systems being brought into line. Furthermore all the manufacturing sites across Europe were closely integrated with common Finance (SAP), Supply Chain (ADEXA) and Engineering (MatrixOne) systems.

Working style

Collaborated with colleagues at the level of Vice Presidents of Manufacturing and Supply Chain as well their staffs in plant management and execution in all European countries. As system responsibility was held by domain he was also instrumental in creating cross functional teams efficiently to build the complex network of integrations.

Leadership / people management skills

Able to build an application support team which was able to succeed in providing steady state or improved support to the manufacturing base whilst at the same reducing headcount.

Any other comments about the interim manager

The completion of the Austrian concurrent implementation of MRP, Engineering and Supply Chain solutions as recognised with the awarding of the Global Chairman's award for excellence.

Merger-Heavy Engineering-c1m